Pro Mujer provides poor women in Latin America with the means to build livelihoods for themselves and futures for their families through microfinance, business training and healthcare support.
Table of CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Letter from the Chairman of the Board and Chief Executive Officer</td>
<td>3</td>
</tr>
<tr>
<td>2008 Main Accomplishments</td>
<td>4</td>
</tr>
<tr>
<td>Ana Garcia Success Story</td>
<td>5</td>
</tr>
<tr>
<td>2008 Financial Highlights</td>
<td>6</td>
</tr>
<tr>
<td>Recognition and Awards</td>
<td>8</td>
</tr>
<tr>
<td>Board of Directors</td>
<td>9</td>
</tr>
<tr>
<td>Chairman’s Council</td>
<td>9</td>
</tr>
<tr>
<td>Junior Committee</td>
<td>10</td>
</tr>
<tr>
<td>Contributors</td>
<td>10</td>
</tr>
<tr>
<td>Loan Fund Investors</td>
<td>15</td>
</tr>
</tbody>
</table>
Dear Friend,

We are writing to thank you for your support of Pro Mujer, a 20-year-old microfinance and women’s development organization that has disbursed more than US$689 million in small loans, and provided healthcare and training to more than one million women and their children and family members.

Pro Mujer has helped women to start or improve their small businesses and increase their family’s income. This is a huge accomplishment but it is not the only one. Women get so much more than loans from Pro Mujer because Pro Mujer is much more than a microfinance organization. Pro Mujer provides ongoing education in good health practices and links all clients and their families with affordable health services provided in house or via alliances with public and private providers.

In Nicaragua, for example, where the primary threat to women’s health is cervical cancer, clients are encouraged to have regular PAP smears. They are also taught to give themselves breast examinations. This emphasis on prevention has saved many clients’ lives. Joanna, a client, is a spokeswoman when she says, “If it were not for Pro Mujer I would not be here today to be a mother to my children.”

Pro Mujer provides women with a social support system where they help each other solve business and family problems, and in the process gain the self-confidence they need to negotiate more equitable relationships and assume leadership roles in their communities. They begin to believe they can succeed, not just as entrepreneurs, but as mothers, wives, and leaders, and they come to see themselves as agents of change.

In this time of global financial crisis, when our clients in Latin America face rises in food prices and increased competition as more people enter the informal sector due to job loss, Pro Mujer is striving to reduce the cost of our services to clients. In fact, we reinvest our earnings in health education, health services, and training to keep these affordable for our clients.

The services that Pro Mujer provides are urgently needed. More than 180 million families in Latin America live on $2 a day or less. With your help Pro Mujer will provide safe settings, social support, education and training, financial and health services that women need to build livelihoods for themselves and a better future for their families.

With deep appreciation,

Rita Foley
Chairman of the Board

Rosario Pérez
Chief Executive Officer
IN 2008, PRO MUJER:

- Provided financial services, healthcare and training to over 220,000 Latin American women and offered healthcare to more than one million children and family members

- Helped clients save approximately US$18 million in savings deposited in regulated banks, providing clients with a buffer against emergencies such as illnesses and natural disasters

- Disbursed more than US$180 million in loans to micro entrepreneurs

- Provided more than 150,000 health consultations and health education to all women and their families, preventing illness and saving lives

- Expanded into new regions of Argentina, Bolivia, Mexico, Nicaragua, and Peru, supporting 12,000 communal banks through which women access credit, savings, personal development training, and health education

- Began offering life and credit insurance in Peru and expanded such services in Bolivia, giving borrowers peace of mind and enhanced security for their families

- Piloted Pro Mujer-run cashier services in select regions of Peru and Bolivia, thereby making loan payments and cash withdrawals safer and more convenient for clients

- Expanded its reach into rural areas of Bolivia and Peru, home to very poor entrepreneurs with little or no access to financial services and healthcare

- Piloted a loan that is enabling women in Nicaragua to rehabilitate their homes, making them safer and better equipped to house a small business

- Reached the poor, as evidenced by an average loan balance of US$268, much smaller than loans made by the typical non-governmental microfinance organization
Ana Luz Garcia is a seafood vendor and a 35-year old Pro Mujer client from Nicaragua.

Abandoned by her partner at age 20, Ana was left alone with no job and two small children. Determined to provide for her family, she went to the shores of Ponenoya, the northwest coastal town where she lives, and bought a handful of fish to sell in the market in León. She worked each day but still struggled to earn enough to feed her children.

Twelve years ago, a Pro Mujer loan officer arrived at Ponenoya to introduce the local merchants to the organization. Ana was surprised to hear that women could get a loan with only their word as a guarantee.

“What mattered most to Pro Mujer,” said Ana, “was that we were women who worked hard to run a small business and dreamed of a better life for our families.”

She joined a communal bank called Playa Hermosa, or Beautiful Beach. With her first loan of US$40, she bought seafood in bulk and her income began to grow.

In 2006, Ana went to Pro Mujer’s health clinic for a pap smear and found out that she had the beginnings of cervical cancer. “Today I am healthy,” she said. “Pro Mujer helped me discover my illness early, which saved my life. Now, I get regular pap smears.”

Over the years, Ana has saved more than US$1000. She recently used half her savings to buy a van for her business. She is saving the other half for her children’s education and improvements on her house.

“Pro Mujer taught me to take control of my life,” Ana reflected. “My business is strong, my children go to school, and we are healthy. My communal bank is a supportive community that inspires me to keep moving forward. I want to continue improving my business and my house, and see my children succeed. I will stay with Pro Mujer to achieve it all.”
### PRO MUJER

**COMBINED STATEMENT OF FINANCIAL POSITION**

**DECEMBER 31, 2008 AND 2007 (EXPRESSED IN US DOLLARS)**

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>CURRENT ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$8,290,166</td>
<td>$7,118,703</td>
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<tr>
<td>Investments</td>
<td>276,808</td>
<td>193,227</td>
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<tr>
<td>Accounts receivable</td>
<td>804,933</td>
<td>586,423</td>
</tr>
<tr>
<td>Loans receivable, net of allowance for doubtful accounts of $2,230,327</td>
<td>48,821,756</td>
<td>38,363,543</td>
</tr>
<tr>
<td>Grants receivable</td>
<td>1,118,365</td>
<td>2,441,834</td>
</tr>
<tr>
<td>Property and equipment, net of accumulated depreciation and amortization of $944,491 and $548,029 for 2008 and 2007, respectively</td>
<td>2,769,216</td>
<td>2,362,456</td>
</tr>
<tr>
<td>Other assets</td>
<td>398,594</td>
<td>458,287</td>
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<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$62,479,838</strong></td>
<td><strong>$51,524,473</strong></td>
</tr>
<tr>
<td><strong>LIABILITIES AND NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
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<tr>
<td>Notes payable</td>
<td>$26,907,772</td>
<td>$22,118,088</td>
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<tr>
<td>Accounts payable and accrued liabilities</td>
<td>3,325,070</td>
<td>2,768,825</td>
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<tr>
<td>Total liabilities</td>
<td>30,232,842</td>
<td>24,886,913</td>
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<tr>
<td><strong>NET ASSETS</strong></td>
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<tr>
<td>Unrestricted</td>
<td>29,144,129</td>
<td>22,661,702</td>
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<tr>
<td>Temporarily restricted</td>
<td>2,728,723</td>
<td>3,601,714</td>
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<tr>
<td>Permanently restricted</td>
<td>374,144</td>
<td>374,144</td>
</tr>
<tr>
<td>Total net assets</td>
<td>32,246,996</td>
<td>26,637,560</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES AND MEMBERS’ EQUITY</strong></td>
<td><strong>$62,479,838</strong></td>
<td><strong>$51,524,473</strong></td>
</tr>
</tbody>
</table>
## PRO MUJER

**COMBINED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS**

**YEARS ENDED IN DECEMBER 31, 2008 AND 2007 (EXPRESSED IN US DOLLARS)**

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FINANCIAL REVENUE – INTEREST</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>From loans</td>
<td>$21,065,914</td>
<td>$13,372,792</td>
</tr>
<tr>
<td>From cash and cash equivalents</td>
<td>160,338</td>
<td>235,264</td>
</tr>
<tr>
<td></td>
<td><strong>21,226,252</strong></td>
<td><strong>13,608,056</strong></td>
</tr>
<tr>
<td><strong>FINANCIAL EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest expense</td>
<td>(2,040,455)</td>
<td>(1,415,916)</td>
</tr>
<tr>
<td>Gain on translation</td>
<td>746,520</td>
<td>(597,538)</td>
</tr>
<tr>
<td></td>
<td><strong>(1,293,935)</strong></td>
<td><strong>(2,013,454)</strong></td>
</tr>
<tr>
<td>Net financial revenues, before allowance for loan losses</td>
<td>19,932,317</td>
<td>11,594,602</td>
</tr>
<tr>
<td>Allowance for loan losses</td>
<td><strong>(1,861,542)</strong></td>
<td><strong>(479,938)</strong></td>
</tr>
<tr>
<td>Net financial revenues, after allowance for loan losses</td>
<td>18,070,775</td>
<td>11,114,664</td>
</tr>
<tr>
<td><strong>DONATIONS AND OTHER REVENUE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants and contributions</td>
<td>3,912,960</td>
<td>5,117,802</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>Nonfinancial services and other revenue</td>
<td>1,138,120</td>
<td>871,351</td>
</tr>
<tr>
<td></td>
<td>5,051,080</td>
<td>5,989,153</td>
</tr>
<tr>
<td>Operating revenue, net</td>
<td><strong>23,121,855</strong></td>
<td><strong>17,103,817</strong></td>
</tr>
<tr>
<td><strong>PROGRAM AND SUPPORTING EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Credit training program</td>
<td>14,351,387</td>
<td>9,515,960</td>
</tr>
<tr>
<td>Management and general</td>
<td>2,162,815</td>
<td>2,920,224</td>
</tr>
<tr>
<td>Fundraising</td>
<td>668,217</td>
<td>609,475</td>
</tr>
<tr>
<td>Total program and supporting expenses</td>
<td>17,182,419</td>
<td>13,045,659</td>
</tr>
<tr>
<td>Change in net assets before other items</td>
<td>5,939,436</td>
<td>4,058,158</td>
</tr>
<tr>
<td><strong>OTHER ITEMS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reclassification of net assets</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>Changes in Bolivia institutional equity</td>
<td>--</td>
<td>1,263,863</td>
</tr>
<tr>
<td>Write-off of uncollectible grant</td>
<td>330,000</td>
<td>--</td>
</tr>
<tr>
<td>Change in net assets</td>
<td>5,609,436</td>
<td>5,322,021</td>
</tr>
<tr>
<td>Net assets beginning of year, as restated</td>
<td>26,637,560</td>
<td>21,315,539</td>
</tr>
<tr>
<td><strong>NET ASSETS, END OF YEAR</strong></td>
<td><strong>$32,246,996</strong></td>
<td><strong>$26,637,560</strong></td>
</tr>
</tbody>
</table>
Pro Mujer in Peru was named in Forbes’ first-ever list of the World’s Top 50 Microfinance Institutions, chosen from among a list of 641 organizations prepared by the Microfinance Information Exchange.

Pro Mujer in Bolivia earned an A- and Peru earned an A from MicroRate, a microfinance external rating agency.

Pro Mujer appeared on the list of the top 20 microfinance institutions in efficiency, average loan balance, asset quality, market penetration, profitability, and scale in the Microfinance Information Exchange’s 2008 Championship League survey.

Pro Mujer in Peru won the Inter-American Development Bank’s 2007 Excellence in Microfinance Award.

Pro Mujer’s Co-founders are CNN Heroes, which showcases “ordinary people who have accomplished extraordinary deeds.”
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